2021 Budget Overview
Texas A&M University (Main)

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<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
<th>2020 (B)</th>
<th>2021 (B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenues (millions)</td>
<td>$1,921.4</td>
<td>$2,051.3</td>
<td>$2,121.8</td>
<td>$2,046.9</td>
<td>$2,099.6</td>
</tr>
<tr>
<td>Total Revenues per FTSE (thousands)</td>
<td>$31.79</td>
<td>$29.25</td>
<td>$33.10</td>
<td>$31.92</td>
<td>$32.70</td>
</tr>
<tr>
<td>State Appropriations per FTSE (thousands)</td>
<td>$6.23</td>
<td>$5.77</td>
<td>$5.95</td>
<td>$6.43</td>
<td>$6.22</td>
</tr>
<tr>
<td>Net Tuition per FTSE (thousands)</td>
<td>$8.65</td>
<td>$8.78</td>
<td>$9.67</td>
<td>$10.07</td>
<td>$10.44</td>
</tr>
<tr>
<td>Total Expenditures (millions)</td>
<td>$1,769.4</td>
<td>$1,842.5</td>
<td>$1,959.0</td>
<td>$1,966.1</td>
<td>$2,024.0</td>
</tr>
<tr>
<td>Total Expenditures per FTSE (thousands)</td>
<td>$29.06</td>
<td>$29.11</td>
<td>$30.55</td>
<td>$30.55</td>
<td>$31.47</td>
</tr>
<tr>
<td>Total Debt (millions)</td>
<td>$1,236.6</td>
<td>$1,253.5</td>
<td>$1,469.0</td>
<td>$1,465.0</td>
<td>$1,399.0</td>
</tr>
<tr>
<td>Debt Service (millions)</td>
<td>$129.1</td>
<td>$140.1</td>
<td>$170.3</td>
<td>$144.0</td>
<td>$135.1</td>
</tr>
<tr>
<td>Months of Reserves</td>
<td>2.7</td>
<td>3.1</td>
<td>4.1</td>
<td>3.4</td>
<td></td>
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<tr>
<td>CFI (Goal = 3.0 or higher)</td>
<td>6.0</td>
<td>6.4</td>
<td>6.3</td>
<td>6.1</td>
<td></td>
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</tbody>
</table>
Revenue Summary: FY 2021
(Total = $2,099.6 M)

- Tuition and Fees, $671, 32%
- State Appropriations, $400, 19%
- Sales and Services, $334, 16%
- Contracts and Grants, $253, 12%
- Gifts, $141, 7%
- AUF, $122, 6%
- Other, $180, 8%
Expenditure Summary: FY 2021
(Total = $2,024.0 M)

- Compensation, $1,108, 55%
- Operations and Maintenance, $582, 29%
- Debt Service, $135, 7%
- Scholarships, $98, 5%
- Utilities, $69, 3%
- Other, $32, 1%
Allocation Summary: FY 2021 (millions)

Total Expenditures = $2,023
Committed/Restricted = $811
Available Funds = $1,212

- Committed costs include debt service, utilities, employee benefits, landscaping/custodial/maintenance, and mandated financial aid.
- Restricted funds are those funds whose use is limited by contract or donor intent.
- Auxiliary units generate their own revenues and include Athletics, Children’s Center, Health Center, Recreation Sports, Residence Life, and Transportation Services.

Legend:
- Committed Costs
- Restricted: Colleges and Academic Affairs
- Auxiliary and Restricted (non-Academic Affairs)
- Academic: Colleges
- Academic: Non-Colleges
- Administrative
Incremental Central Base Funding: FY 2021 (Total = $21.9M)

- Central Merit and Promotions (including benefits), $13.3M, 61%
- Faculty Hiring, $3.0M, 14%
- Operations, $1.9M, 9%
- AA Programs, $1.3M, 6%
- Benefit funding increase, $1.5M, 7%
- Staff Hiring, $0.8M, 3%
Incremental Central One-Time Funding: FY 2021 (Total = $73.9M)

- AA Programs, $49.9M, 71%
- AA Facilities, $8.0M, 11%
- Non-AA Facilities, $7.2M, 10%
- Other, $5.5M, 8%
FY 2021 Capital Plan

Total Capital Plan = $923.1 M

- Additions FY 2021-FY 2025
  - Academic: $110.9 M
  - Residence Life: 36.8 M
  - Utilities: 20.9 M
  - Auxiliary: 5.0 M
  - Other: $173.6 M